

#### County of Los Angeles DEPARTMENT OF CHILDREN AND FAMILY SERVICES

425 Shatto Place, Los Angeles, California 90020 (213) 351-5602

Board of Supervisors

GLORIA MOLINA First District MARK RIDLEY-THOMAS Second District ZEV YAROSLAVSKY Third District DON KNABE Fourth District MICHAEL D. ANTONOVICH Fifth District

ADOPTED

**BOARD OF SUPERVISORS COUNTY OF LOS ANGELES** 

#24 **DECEMBER 14, 2010** 

chi a. Hamai SACHI A. HAMAI **EXECUTIVE OFFICER** 

December 14, 2010

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012

Dear Supervisors:

CHILDREN AND FAMILY SERVICES: REQUEST APPROVAL OF A FORM AMENDMENT TO EXTEND THE PREVENTION INITIATIVE DEMONSTRATION PROJECT CONTRACTS (ALL SUPERVISORIAL DISTRICTS) - (3 VOTES)

#### **SUBJECT**

Approve the form amendment and delegated authority to the Director of the Department of Children and Family Services (DCFS) to execute amendments to extend the term of the eight (8) Prevention Initiative Demonstration Project (PIDP) contracts for six (6) months, starting January 1, 2011 through June 30, 2011, with an option to extend for an additional one (1) year period, at a total cost of \$2,500,000.

#### IT IS RECOMMENDED THAT YOUR BOARD:

- 1. Approve the Form Amendment (Attachment A) to extend the term of the eight (8) PIDP contracts (Contracts) for six (6) months with an option to extend for an additional one (1) year period for a total of eighteen (18) months. The cost of the six (6) month period from January 1, 2011 through June 30, 2011, is \$1,250,000. The cost for the one (1) year period from July 1, 2011 through June 30, 2012, is \$1,250,000. If the option to extend is exercised, the total cost for the 18-month period is \$2,500,000, financed using 36 percent (\$900,000) Federal revenue, 33 percent (\$825,000) State revenue, and 31 percent (\$775,000) net County cost (NCC). Sufficient funding is included in the Fiscal Year (FY) 2010-11 Adopted Budget.
- 2. Delegate authority to the DCFS Director, or her designee, to execute amendments substantially similar to Form Amendment (Attachment A) for the Contracts and amounts indicated in Attachment B, provided that: (a) sufficient funds are available; (b) Chief Executive Officer (CEO) approval is

obtained; and (c) the Director of DCFS notifies your Board and the CEO in writing within ten (10) working days of execution of such amendments.

#### PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

The recommended actions will allow DCFS to extend the Contracts from January, 1, 2011 through June 30, 2011, with an option to extend for one (1) additional year, allowing DCFS to continue to invest in, and evaluate, the work accomplished during the first two (2) years of the Project.

PIDP is a unique demonstration project based on County and DCFS investment in local community-based networks to develop and implement geographic-based prevention strategies. It focuses on primary prevention services freely available to vulnerable individuals and families before any signs of abuse or neglect. The PIDP networks greatly assist with the County's goal for more effective delivery of prevention services to the target population, and improved collaboration and partnerships with community based organizations.

As a demonstration project, the PIDP is expected to end at the conclusion of FY 2011-12 and will be incorporated in the proposed integrated Promoting Safe and Stable Families (PSSF)/ Child Abuse Prevention, Intervention, and Treatment (CAPIT) contract delivery system, which is expected to begin July 1, 2012.

#### <u>Implementation of Strategic Plan Goals</u>

Recommended actions are consistent with the principles of Countywide Strategic Plan Goal 2: Children Family and Adult Well-Being. The recommended actions are intended to improve the well-being of children and families in Los Angeles County as measured by the outcome of the demonstration project in all areas of Los Angeles County.

#### FISCAL IMPACT/FINANCING

The cost of the six (6) month period from January 1, 2011 through June 30, 2011, is \$1,250,000. The cost for the one (1) year period from July 1, 2011 through June 30, 2012, is \$1,250,000. If the option to extend is exercised, the total cost for the 18-month period is \$2,500,000, financed using 36 percent (\$900,000) Federal revenue, 33 percent (\$825,000) State revenue, and 31 percent (\$775,000) NCC. Sufficient funding is included in the FY 2010-11 Adopted Budget.

#### FACTS AND PROVISIONS/LEGAL REQUIREMENTS

Initially, PIDP was implemented as a demonstration project in accordance with State regulations as DCFS intended to fund the project in the future with federal and state dollars. On February 26, 2008, your Board adopted the PIDP Form Contracts for the period of February 26, 2008 to February 25, 2009 at a cost of \$4,750,000. On November 5, 2008, your Board approved the extension of the eight (8) Contracts through June 30, 2009 to align with the County fiscal year, at an additional cost of \$200,000.

On June 9, 2009, your Board approved the extension of the eight (8) Contracts through June 30, 2010 at an additional cost of \$5,000,000. On June 17, 2010, the California Department of Social

Services (CDSS) approved DCFS' request to extend the Contracts for two (2) years from July 1, 2010 through June 30, 2012. However, on June 29, 2010, your Board approved an extension of an automatic month-to-month basis for six (6) months starting July 1, 2010 through December 31, 2010.

During the first year, the contractors enhanced the network of community-based agencies and worked directly with DCFS regional offices to develop and implement prevention strategies that integrate three specific theories of change: (1) increasing social networking of families; (2) increasing their family economic well-being; and (3) providing an integrated delivery system of prevention services, resources, and supports.

During the second year, the contractors focused on deepening the integrated prevention strategies across all lead agencies and their networks, by focusing in three integrated core strategies: building social networks through community organizing; increasing economic opportunities and developments; and increasing access to and use of beneficial services activities, resources and supports. Hence, the second year PIDP report yielded the following outcomes:

Nearly 18,000 persons were served, most of whom were not involved with the system (2,391 were referred by ER, FM or FR). PIDP worked well for families who were already known to DCFS, decreasing referrals for families being investigated by Emergency Response social workers in some communities, and improving timelines to permanency for children with open Family Maintenance and Family Reunification cases in other areas.
Prevention strategies for DCFS-referred families, measured by CWS-CMS data, were found to be highly effective. Parents in vulnerable neighborhoods in certain high-risk communities in all eight SPAs who are involved in social networking groups reported significant improvements in factors to lower child maltreatment.
Changes reported by parents, measured by pre-test and post-test surveys three times during the second year, found significant improvement in quality of life indicators. Year Two PIDP evaluation has shown that parents report significant gains in family support, connections to the community, and less stress because of program participation.

Contract extensions beyond December 31, 2010 was cleared with the Board Deputies based on PIDP program outcome results reported at the December 1, 2010 Children and Family Well-being Cluster Meeting. The Form Amendment will extend the Contracts for an additional six (6) months from January 1, 2011 through June 30, 2011 with an option to extend for an additional one (1) year period. PIDP is a demonstration project with no previous comparable services. The extension is necessary to allow DCFS to continue to invest in and evaluate the work already accomplished during the first two (2) years of the Project.

The PIDP contractors comply with all Board and CEO requirements. County Counsel and CEO reviewed this Board letter and the Form Amendment. County Counsel approved the Form Amendment as to form.

The County has no obligation to pay for any services exceeding the maximum contract sum. The Contractors will not be asked to perform services that exceed the amount of the contracts.

#### **CONTRACTING PROCESS**

On May 21, 2007, DCFS released a Request for Information (RFI) and received Statements of Interest (SOI) resulting in one (1) year Contracts with six (6) qualified and willing contractors to provide PIDP services for the eight (8) Service Planning Areas (SPAs). Because no qualified agencies were identified for SPA 1 and SPA 7, DCFS negotiated with qualified agencies from two other SPAs to provide services for these areas. The procurement process complies with State contracting regulation 23-650.15.151, allowing for Procurement by Negotiation when only a single source for each SPA is willing and available to fulfill each contract.

On February 26, 2008, your Board approved the PIDP Form Contracts for the period of February 26, 2008 to February 25, 2009. On November 5, 2008, your Board approved a four (4) month extension of the Contracts. On June 9, 2009, your Board approved an additional one (1) year extension of the Contracts. On June 29, 2010, your Board approved a six (6) month extension pending evaluation results for the second year of PIDP services.

On June 17, 2010, DCFS received CDSS' approval to extend the Contracts for an additional two (2) years, pursuant to CDSS Manual letter OPS-01-02, Section 23-650-18 (refer to Attachment C). The proposed Contract extension periods and the reduced Contract amounts specified in the Form Amendment were negotiated with the Contractors, in accordance with CDSS regulations, as only a single source for each SPA is willing and available to fulfill each contract.

The Department has evaluated these services and determined that the Living Wage Program (County Code Chapter 2.201) does not apply to the Contracts.

The Department has determined that a Cost-of-Living Adjustment (COLA) provision was not required for the Contracts.

#### **IMPACT ON CURRENT SERVICES (OR PROJECTS)**

Approval of the form amendment will assist in the continued development of a comprehensive strength-based prevention system by enhancing community-based networks to keep children safe from harm and prevent families from entering and re-entering the County's Health and Human Services System.

#### **CONCLUSION**

Upon approval by the Board of Supervisors, it is requested that the Executive Officer/Clerk of the Board send an adopted copy of the Board Letter to:

Department of Children and Family Services
 Attention: Kimberly A. Foster, Senior Contracts Manager
 425 Shatto Place, Room 400
 Los Angeles, California 90020

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Respectfully submitted,

PATRICIA S. PLOEHN, LCSW

Director

PSP:KAF RR:ao

#### **Enclosures**

c: Chief Executive Officer County Counsel Executive Officer, Board of Supervisors

#### **AMENDMENT NUMBER FOUR**

#### PREVENTION INITIATIVE DEMONSTRATION PROJECT

CONTRACT NUMBER	
WITH	

## AMENDMENT NUMBER FOUR TO PREVENTION INITIATIVE DEMONSTRATION PROJECT CONTRACT NUMBER \_\_\_\_\_

Demo Febru ("COL	nstratio ary 26, JNTY")	dment Number Four ("Amendment") to the Prevention Initiative on Project Contract ("Contract"), adopted by the Board of Supervisors on 2008, is made and entered into by and between County of Los Angeles, and ("CONTRACTOR") for administration of Prevention nonstration Project services on this day of, 2010.
	RACT	REAS, COUNTY and CONTRACTOR are parties to the Contract and OR has been providing Prevention Initiative Demonstration Project (PIDP) ne COUNTY; and
2009,		REAS, Amendment Number One extended the Contract through June 30, creased the contract sum by \$25,000; and
2010,		REAS, Amendment Number Two extended the Contract through June 30, arified funding allocations for the Contract; and
Decer		REAS, Amendment Number Three extended the contract through 1, 2010; and
forth i		<b>REAS,</b> Amendment Number Four is prepared pursuant to the provision set on 11.0, Change Notices and Amendments; and
herein as foll	conta	THEREFORE, in consideration of the foregoing and mutual consent ined, COUNTY and CONTRACTOR hereby agree to amend the Contract
1.	Sectio	on 3.0 TERM, Subsection 3.1.3 is added to read as follows:
	3.1.3	The term of the Contract shall be extended for six additional months, effective January 1, 2011 through June 30, 2011, unless terminated earlier or extended, in whole or in part, as provided in this Contract.
	3.1.4	The COUNTY shall have the sole option to extend the Contract term for up to one additional year beyond June 30, 2011. Such option and extension shall be exercised at the sole discretion of the Director, by Amendment or written notice to the CONTRACTOR, provided that approval of County's Chief Executive Office (CEO) is obtained prior to any such extension.
2.	Section	on 4.0 CONTRACT SUM, Subsection 4.1 is revised to read as follows:
	4.1	The Maximum Contract Sum for this Contract is(\$XXXXXXXX).

For the First Contract Period through 06/30/09	\$
For Period: 07/01/09-09/30/09	\$
For Period: 10/01/09-06/30/10	\$
For Period: 07/01/10-12/31/10	\$
For Period: 01/01/11-06/30/11	\$
For Period: 07/01/11-06/30/12	\$

3. Exhibit A-2d, Revised LINE ITEM BUDGET, Line Item Budget Details, and Budget Justification Narrative are added in their entirety and incorporated as part of Exhibit A-2a, LINE ITEM BUDGET.

ALL OTHER TERMS AND CONDITIONS OF THIS CONTRACT REMAIN IN FULL FORCE AND EFFECT.

## AMENDMENT NUMBER FOUR TO PREVENTION INITIATIVE DEMONSTRATION PROJECT CONTRACT NUMBER \_\_\_\_\_

IN WITNESS WHEREOF, the Board of Supervisors of the COUNTY of Los Angeles has caused this Amendment Number Four to be subscribed on its behalf by the Director of the Department of Children and Family Services and the CONTRACTOR has caused this Amendment Number Four to be subscribed on its behalf by its duly authorized officer(s) as of the day, month and year first above written. The person(s) signing on behalf of the CONTRACTOR warrants under penalty of perjury that he or she is authorized to bind the CONTRACTOR in this Amendment Number Four.

	RICIA S. PLOEHN, partment of Children a	
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THE OFFICE OF COUNTY COUNSEL ANDREA SHERIDAN ORDIN

BY\_\_\_\_ Kathy Bramwell Principal Deputy County Counsel

### Prevention Initiative Demonstration Project (PIDP) List of Lead Agencies

SPA	Lead Agency	Contract Number	nuary 1, 2011 - une 30, 2011	July 1, 2011 - une 30, 2012*
1	Friends of the Family	76476	\$ 77,500.00	\$ 100,000.00
2	Friends of the Family	76477	\$ 127,500.00	\$ 119,531.25
3	Prototypes, Center for Innovation in Health, Mental	76478	\$ 218,750.00	\$ 205,078.13
4	Children's Bureau of Southern California	76479	\$ 115,000.00	\$ 107,812.50
5	Westside Children's Center	76480	\$ 52,500.00	\$ 100,000.00
6	Shields for Families, Inc.	76481	\$ 273,750.00	\$ 256,640.63
7	South Bay Center for Counselin	76482	\$ 173,750.00	\$ 162,890.63
8	South Bay Center for Counselin	76483	\$ 211,250.00	\$ 198,046.88
		TOTAL	\$ 1,250,000.00	\$ 1,250,000.00

# CDSS JOHN A. WAGNER DIRECTOR

#### DEPARTMENT OF SOCIAL SERVICES

#### ATTACHMENT C



June 17, 2010

Ms. Kimberly A. Foster
Sr. Contracts Manager
Contracts Administration
Department of Children and Family Services
County of Los Angeles
425 Shatto Place
Los Angeles, CA 90020

Dear Ms. Foster:

SUBJECT: APPROVAL OF REQUEST TO EXTEND THE CURRENT PREVENTION INITIATIVE DEMONSTRATION PROJECT (PIDP) CONTRACTS

The letter from the Department of Children and Family Services (DCFS) of February 23, 2010 requests the approval of the California Department of Social Services to negotiate eight current contracts for an additional two year period to complete an evaluation of the demonstration project developed by DCFS. Per page two of the letter, the demonstration is to complete at the conclusion of FY 2011-12 and be incorporated in the proposed integrated PSSF/CAPIT contract delivery system expected to be begin July 1, 2012.

Your request for the extension of the eight current contracts pursuant to the Manual of Policies and Procedures (MPP) Section 23-650.1.18, unique circumstances, is to allow for the completion of the demonstration project. The services identified in your letter are consistent with the requirements of the Title IV-E Waiver and provide for the continued establishment and development of community-based networks for vulnerable individuals/families with a focus on primary prevention services. Therefore, CDSS approves your request to extend the current eight contracts for an additional two years, effective July 1, 2010, to June 20, 2012, to complete the demonstration project.

If you have any questions regarding this matter, please contact me at (916) 654-1871.

Sincerely,

DEBORAH PEARCE, Chief

Substate Carel

Contracts Bureau